

Appendix 4.1: Peoples Directorate Budget 2019/20

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
Directorate Management Costs							
Directorate Management - Childrens	696,800	64,700		23,500	213,000	998,000	Reduction in DSG retained duties grant contribution due to changes in the School Funding formula. Additional SEND Team Manager to meet workload increases.
Directorate Management - Adults	951,300			54,400	(144,400)	861,300	
Directorate Management Costs	1,648,100	64,700	0	77,900	68,600	1,859,300	
Business Intelligence							
Business Intelligence Team	142,000			5,300		147,300	
Business Intelligence	142,000	0	0	5,300	0	147,300	
Crime Prevention							
Crime and Disorder	153,500			4,300	2,500	160,300	
CCTV	29,000	10,000		400		39,400	Requirement to carry out repairs and maintenance to CCTV equipment
Youth Offending Service	75,800			1,500	(2,500)	74,800	
Crime Prevention	258,300	10,000	0	6,200	0	274,500	
Public Health							

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
Public Health Department	(1,113,000)	35,000	0	1,000		(1,077,000)	Pressure as a result of a reduction in ring fenced grant to be funded from earmarked reserve
Sexual Health	218,200		(2,800)			215,400	Contract saving as part of 2018/19 grant reduction
Health Check Programme	38,000		(8,000)			30,000	Contract saving as part of 2018/19 grant reduction
Obesity Programme	4,900					4,900	
Physical Activity	127,100		(24,000)			103,100	£19k of Contract saving is the reduction in contribution to Active Rutland Hub which results in a pressure in the Places Directorate
Substance Misuse	100,000					100,000	
Smoking & Tobacco	50,000			4,500		54,500	
Other Public Health Services	86,200			13,600		99,800	
Childrens Health 0-19	545,000		(15,000)			530,000	Contract saving as part of 2018/19 grant reduction
Public Health	56,400	35,000	(49,800)	19,100	0	60,700	
BCF Enablers							
BCF: Programme Support	82,000			7,500		89,500	
BCF Enablers	82,000	0	0	7,500	0	89,500	
BCF Unified Prevention							
BCF: Community Prevention	147,000					147,000	
BCF: Life Planning	80,000			(15,300)		64,700	
BCF: Vulnerable Adult Risk Management	76,800					76,800	
BCF Unified Prevention	303,800	0	0	(15,300)	0	288,500	
BCF Holistic Management of Health & Wellbeing							
BCF: Integrated Community Care	543,000					543,000	
BCF: Integrated Case Management	41,000			2,000		43,000	
BCF: Care Act Carers	87,000					87,000	
BCF: Dementia Services	102,000			5,800		107,800	
BCF: Assistive Technology	65,000					65,000	

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
BCF Holistic Management of Health & Wellbeing	838,000	0	0	7,800	0	845,800	
BCF Hospital Flows							
BCF: Integrated Urgent Response	250,000					250,000	
BCF: Hospital Transfer & Reablement	721,000					721,000	
BCF: Hospital Avoidance	20,000					20,000	
BCF Hospital Flows	991,000	0	0	0	0	991,000	
Non BCF Contract & Procurement							
Healthwatch and NHS Advocacy	73,800		(3,700)	1,500		71,600	Realignment of budget requirement following review of contract values
Better Care Together Programme	14,000		(5,500)			8,500	Realignment of budget requirement following review of contract values
Commissioning Team	216,700		(36,200)	3,400	(10,000)	173,900	Saving following removal of fixed term post
Community Prevention and Wellness Services	270,200		(17,200)			253,000	Realignment of budget requirement following review of contract values
Non BCF Contract & Procurement	574,700	0	(62,600)	4,900	(10,000)	507,000	
ASC - Community Inclusion							
ASC Community Inclusion - Community Support Services	451,500			29,400	140,200	621,100	
ASC Community Inclusion - Day Opportunities Services	379,100			27,200	19,800	426,100	
Advocacy Contract	11,000			200		11,200	
ASC - Community Inclusion	841,600	0	0	56,800	160,000	1,058,400	
ASC Prevention and Safeguarding							
Direct Payments - Carer Support	93,800				19,400	113,200	
Homecare - Carers Support	1,000					1,000	

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
Carers Support Income	(20,500)					(20,500)	
Respite - Mental Health	4,200			100		4,300	
Respite - Older People	59,000			1,800		60,800	
Respite - Physical Disabilities	4,100			100		4,200	
Respite - Learning Disabilities	9,000			300		9,300	
Other - Mental Health	1,100					1,100	
Armed Forces Covenant Delivery	0					0	
Prison Assessments	12,000			200		12,200	
ASC Prevention and Safeguarding	163,700	0	0	2,500	19,400	185,600	
ASC Prevention and Safeguarding - Staffing							
ASC Prevention and Safeguarding - Staffing	331,900			17,700	(83,600)	266,000	
ASC Prevention and Safeguarding - Staffing	331,900	0	0	17,700	(83,600)	266,000	
ASC Housing							
Homelessness	7,000			600		7,600	
Housing Options Team	125,400			17,000		142,400	
ASC Housing	132,400	0	0	17,600	0	150,000	
ASC Support and Review - Daycare							
Daycare - Older People	125,000					125,000	
Daycare - Physical Disabilities	3,400					3,400	
Daycare - Learning Disabilities	90,000					90,000	
Daycare - Income	0					0	
ASC Support and Review - Daycare	218,400	0	0	0	0	218,400	
ASC Support and Review - Direct Payments							
Direct Payments - Mental Health	21,000					21,000	
Direct Payments - Older People	260,100				(16,000)	244,100	

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
Direct Payments - Physical Disabilities	250,300				(30,000)	220,300	
Direct Payments - Learning Disabilities	250,000				145,000	395,000	
Direct Payments Income	(114,000)					(114,000)	
ASC Support and Review - Direct Payments	667,400	0	0	0	99,000	766,400	
ASC Support and Review - Homecare							
Homecare - Mental Health	16,600			500	2,500	19,600	
Homecare - Older People	1,080,200			32,400	51,000	1,163,600	
Homecare - Micare	117,600			5,600		123,200	
Homecare - Physical Disabilities	428,500			12,900	(60,000)	381,400	
Homecare - Learning Disabilities	436,500			13,100	(72,500)	377,100	
Homecare - Income from Health	(230,000)					(230,000)	
Fairer Charging Income	(275,000)			(5,500)	(10,000)	(290,500)	
ASC Support and Review - Homecare	1,574,400	0	0	59,000	(89,000)	1,544,400	
ASC Support and Review - Other							
Disabilities Contracts	16,000			300		16,300	
DOLS & AMHP / MH	255,000			5,100		260,100	
Transitions	5,100			100		5,200	
HSC Protocol	17,500				(10,000)	7,500	
ASC Support and Review - Other	293,600	0	0	5,500	(10,000)	289,100	
ASC Support and Review - Residential and Nursing							
Residential - Older People	2,542,000			76,300	(60,000)	2,558,300	

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
Residential - Learning Disabilities	1,510,000			45,300	(200,000)	1,355,300	
Residential Income	(1,500,000)	100,000				(1,400,000)	The current cohort of Older People pay less, in line with their financial assessment, towards their cost of care resulting in lower income than anticipated.
Residential - Physical Disabilities	70,000			2,100	90,000	162,100	
Residential - Mental Health	110,500	41,000		3,300		154,800	Pressure due to an additional individual requiring residential care not previously in the budget
ASC Support and Review - Residential and Nursing	2,732,500	141,000	0	127,000	(170,000)	2,830,500	
ASC Support and Review - Staffing							
Support and Review - Staffing	443,100			31,900	108,700	583,700	
ASC Support and Review - Staffing	443,100	0	0	31,900	108,700	583,700	
Hospital and Reablement							
H&R - OT's, Aids & Equipment	137,900			3,700		141,600	
Hospital & Reablement - Staffing	322,400			42,700	(103,100)	262,000	
Hospital and Reablement	460,300	0	0	46,400	(103,100)	403,600	
Safeguarding							
Safeguarding Boards	66,300			1,300		67,600	
Safeguarding QA	154,100			(4,300)		149,800	
Safeguarding	220,400	0	0	(3,000)	0	217,400	

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
CSC Referral, Assessment and Intervention Service							
Duty Desk for Childrens Referrals	190,500	17,500	(10,300)		23,100	220,800	Staffing reorganisation to support the introduction of a peripatetic social worker has reduced the need for a small contribution from the Social Care earmarked reserve
Duty S17	7,500			200		7,700	
CSC Referral, Assessment and Intervention Service	198,000	17,500	(10,300)	200	23,100	228,500	
CSC Permanency and Protection Service							
Children in Need	25,600			400		26,000	
Children Looked After	51,400			1,000		52,400	
Children's Social Care Staffing	345,900			2,900	(23,100)	325,700	
UASC Over 16	0			1,900		1,900	
UASC Under 16	0					0	
CSC Permanency and Protection Service	422,900	0	0	6,200	(23,100)	406,000	
CSC Fostering, Adoption and Care Leaver Service							
Placements	1,301,500	0	(143,600)	26,500		1,184,400	Saving due to reduction in caseloads as the team have succesfully reunited some families
Adoption	71,500			1,500		73,000	
Family Support Staffing	170,200			19,200		189,400	Council has to support care leavers so that they can live successful independent lives. Each care leaver will reach that point at a different age but the new duty means that all care leavers could require statutory support until the age of 25. The move to a full time post will provide additional capacity to deliver this
Care Leavers (Section 24 Payments)	63,900			1,300		65,200	
CAMHS	10,800			200		11,000	
CSC Fostering, Adoption and Care Leaver Service	1,617,900	0	(143,600)	48,700	0	1,523,000	

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
Early Intervention - Targeted Intervention							
Children with Disabilities (CWD)	658,100	43,100	(8,500)	18,000		710,700	Pressure is for an additional social worker post to undertake annual review of placement needs Saving is service efficiencies in commissioning pot for individual family and group work
Aiming High	202,200		(10,000)	4,700		196,900	Service efficiencies on the short breaks positive activities budget
Changing Lives	0					0	
Childrens Centre - Revenue	302,400		(6,000)	16,400	(5,500)	307,300	Service efficiencies on childrens centre budget after review of levels of spend in previous years
Targeted Intervention Service	168,100		(5,000)	5,600		168,700	Service efficiencies in activity budgets used to support individual family and group support work.
Early Intervention - Targeted Intervention	1,330,800	43,100	(29,500)	44,700	(5,500)	1,383,600	
Early Intervention - SEND & Inclusion							
SEN Staffing	231,500	15,000		15,500		262,000	staff costs for maternity cover - 1 yr only
Early Senco (0-3yrs support)	13,500			300		13,800	
Early Intervention - SEND & Inclusion	245,000	15,000	0	15,800	0	275,800	
Early Intervention - Universal and Partnership							
Play For All	4,300					4,300	
Early Intervention Team Staffing	364,800		(5,000)	19,100		378,900	Efficiencies in service provision for supporting youth activities, groups and sessions
Rutland Youth Council	6,100		(3,000)			3,100	Realignment of Youth Council budget
Early Intervention - Universal and Partnership	375,200	0	(8,000)	19,100	0	386,300	
Schools and Early Years							
Primary Schools	196,800					196,800	

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
Additional Learning Resources for CLA	16,300		(16,600)	300		0	Review of use of Pupil Premium Plus by Head of Virtual School reducing requirement for this budget
UIFSM (free school meals)						0	
Governor Training	3,500		(3,600)	100		0	Removal of budget as Governor Training being provided by external body
School Officer	112,800		(25,000)	5,700		93,500	Removal of vacant post no longer required due to Schools converting to Academies
School Improvement Consultancy	56,300		(50,000)	100		6,400	Removal of General Fund budget as Government Grant being received to fund this statutory duty
Early Years Training	50,400		(20,000)	1,000		31,400	Realignment of funding to support statutory functions only
Schools and Early Years	436,100	0	(115,200)	7,200	0	328,100	
Rutland Adult Learning and Skills Service (RALSS)							
Community Learning	49,800.00		(29,200)		(12,800)	7,800.00	Increase in Fees charged has resulted in increased income
Post Oct 2014 Rutland Adult Skills Budget	(49,800)				12,800	(37,000)	
Rutland Adult Learning and Skills Service (RALSS)	0	0	(29,200)	0	0	(29,200)	
	17,599,900	326,300	(448,200)	616,700	(15,500)	18,079,200	

Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income form Gov't Grants	2018/19 Budget
	Employees Pay	Other Expenses											
	£	£	£	£	£	£	£	£	£	£	£	£	£
ASC Community Inclusion - Community Support Service	620,400			1,500	75,600					697,500	(76,400)		621,100
ASC Community Inclusion - Day Opportunities Services	514,400		22,600	500	39,700					577,200	(151,100)		426,100
Advocacy Contract						11,200				11,200			11,200
ASC - Community Inclusion	1,134,800	0	22,600	2,000	115,300	11,200	0	0	0	1,285,900	(227,500)	0	1,058,400
ASC Prevention and Safeguarding													
Direct Payments - Carer Support							200,200	(87,000)		113,200			113,200
Homecare - Carers Support						1,000				1,000			1,000
Carers Support Income										0	(20,500)		(20,500)
Respite - Mental Health						4,300				4,300			4,300
Respite - Older People						60,800				60,800			60,800
Respite - Physical Disabilities						4,200				4,200			4,200
Respite - Learning Disabilities						9,300				9,300			9,300
Other - Mental Health					1,100					1,100			1,100
Armed Forces Covenant Delivery	39,600									39,600		(39,600)	0
Prison Assessments						12,200				12,200			12,200
ASC Prevention and Safeguarding	39,600	0	0	0	1,100	91,800	200,200	(87,000)	0	245,700	(20,500)	(39,600)	185,600
ASC Prevention and Safeguarding - Staffing													
ASC Prevention and Safeguarding - Staffing	265,000					1,000				266,000	0	0	266,000
ASC Prevention and Safeguarding - Staffing	265,000	0	0	0	0	1,000	0	0	0	266,000	0	0	266,000
ASC Housing													
Homelessness					35,100	20,400		(30,800)	3,300	28,000	(20,400)		7,600
Housing Options Team	142,400									142,400			142,400
ASC Housing	142,400	0	0	0	35,100	20,400	0	(30,800)	3,300	170,400	(20,400)	0	150,000
ASC Support and Review - Daycare													
Daycare - Older People						125,000				125,000	0	0	125,000
Daycare - Physical Disabilities						3,400				3,400	0	0	3,400
Daycare - Learning Disabilities						90,000				90,000	0	0	90,000
Daycare - Income										0	0	0	0
ASC Support and Review - Daycare	0	0	0	0	0	218,400	0	0	0	218,400	0	0	218,400
ASC Support and Review - Direct Payments													
Direct Payments - Mental Health							21,000			21,000	0	0	21,000
Direct Payments - Older People							244,100			244,100	0	0	244,100
Direct Payments - Physical Disabilities							220,300			220,300	0	0	220,300
Direct Payments - Learning Disabilities							395,000			395,000	0	0	395,000
Direct Payments Income										0	(114,000)	0	(114,000)
ASC Support and Review - Direct Payments	0	0	0	0	0	0	880,400	0	0	880,400	(114,000)	0	766,400
ASC Support and Review - Homecare													
Homecare - Mental Health						19,600				19,600			19,600
Homecare - Older People						1,163,600				1,163,600			1,163,600
Homecare - Micare	142,200			4,200	500					146,900	(23,700)		123,200
Homecare - Physical Disabilities						381,400				381,400			381,400
Homecare - Learning Disabilities						377,100				377,100			377,100
Homecare - Income from Health										0	(230,000)		(230,000)
Fairer Charging Income										0	(290,500)		(290,500)
ASC Support and Review - Homecare	142,200	0	0	4,200	500	1,941,700	0	0	0	2,088,600	(544,200)	0	1,544,400
ASC Support and Review - Other													
Disabilities Contracts						16,300				16,300	0	0	16,300
DOLS & AMHP / MH						260,100				260,100	0	0	260,100
Transitions					5,200					5,200	0	0	5,200
HSC Protocol					7,500					7,500	0	0	7,500
ASC Support and Review - Other	0	0	0	0	12,700	276,400	0	0	0	289,100	0	0	289,100
ASC Support and Review - Residential and Nursing													
Residential - Older People						2,558,300				2,558,300			2,558,300

Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income form Gov't Grants	2018/19 Budget
	Employees Pay	Other Expenses											
	£	£	£	£	£	£	£	£	£	£	£	£	£
Residential - Learning Disabilities						1,355,300				1,355,300			1,355,300
Residential Income										0	(1,400,000)		(1,400,000)
Residential - Physical Disabilities						162,100				162,100			162,100
Residential - Mental Health						154,800				154,800			154,800
ASC Support and Review - Residential and Nursing	0	0	0	0	0	4,230,500	0	0	0	4,230,500	(1,400,000)	0	2,830,500
ASC Support and Review - Staffing													
Support and Review - Staffing	574,100			2,000	7,600					583,700	0	0	583,700
ASC Support and Review - Staffing	574,100	0	0	2,000	7,600	0	0	0	0	583,700	0	0	583,700
Hospital and Reablement													
H&R - OT's, Aids & Equipment					51,800	131,800	1,000	(43,000)		141,600	0	0	141,600
Hospital & Reablement - Staffing	746,000	1,000		35,700	24,200	5,100		(550,000)		262,000	0	0	262,000
Hospital and Reablement	746,000	1,000	0	35,700	76,000	136,900	1,000	(593,000)	0	403,600	0	0	403,600
Safeguarding													
Safeguarding Boards						67,600				67,600	0	0	67,600
Safeguarding QA	149,300				500					149,800	0	0	149,800
Safeguarding	149,300	0	0	0	500	67,600	0	0	0	217,400	0	0	217,400
CSC Referral, Assessment and Intervention Service													
Duty Desk for Childrens Referrals	189,500			700		30,600				220,800	0	0	220,800
Duty S17						7,700				7,700	0	0	7,700
CSC Referral, Assessment and Intervention Service	189,500	0	0	700	0	38,300	0	0	0	228,500	0	0	228,500
CSC Permanency and Protection Service													
Children in Need					1,400	23,100	1,500			26,000			26,000
Children Looked After					17,500	32,000	2,900			52,400			52,400
Children's Social Care Staffing	315,500	500		6,900	2,800					325,700			325,700
UASC Over 16					47,900	39,800	9,200			96,900		(95,000)	1,900
UASC Under 16						54,000				54,000		(54,000)	0
CSC Permanency and Protection Service	315,500	500	0	6,900	69,600	148,900	13,600	0	0	555,000	0	(149,000)	406,000
CSC Fostering, Adoption and Care Leaver Service													
Placements					31,300	1,150,000	3,100			1,184,400	0	0	1,184,400
Adoption					2,600	70,400				73,000	0	0	73,000
Family Support Staffing	179,200	600	400	800	8,400					189,400	0	0	189,400
Care Leavers (Section 24 Payments)					22,800	14,100	28,300			65,200	0	0	65,200
CAMHS						11,000				11,000	0	0	11,000
CSC Fostering, Adoption and Care Leaver Service	179,200	600	400	800	65,100	1,245,500	31,400	0	0	1,523,000	0	0	1,523,000
Early Intervention - Targeted Intervention													
Children with Disabilities (CWD)	98,200			2,400	3,100	547,800	59,200			710,700			710,700
Aiming High	103,500	300	3,800	1,600	83,400				7,800	200,400	(3,500)		196,900
Changing Lives	92,200			5,500	27,700			800		126,200		(126,200)	0
Childrens Centre - Revenue	188,100		29,200	3,800	98,200			(12,000)		307,300			307,300
Targeted Intervention Service	158,300	500	500	2,100	7,300					168,700			168,700
Early Intervention - Targeted Intervention	640,300	800	33,500	15,400	219,700	547,800	59,200	(11,200)	7,800	1,513,300	(3,500)	(126,200)	1,383,600
Early Intervention - SEND & Inclusion													
SEN Staffing	338,800	100		400	119,900			(197,200)		262,000	0	0	262,000
Early Senco (0-3yrs support)						13,800				13,800	0	0	13,800
Early Intervention - SEND & Inclusion	338,800	100	0	400	119,900	13,800	0	(197,200)	0	275,800	0	0	275,800
Early Intervention - Universal and Partnership													
Play For All									4,300	4,300	0	0	4,300
Early Intervention Team Staffing	332,400	500	29,900	3,000	29,500	3,600		(20,000)		378,900	0	0	378,900
Rutland Youth Council				500	1,100	1,200	300			3,100	0	0	3,100
Early Intervention - Universal and Partnership	332,400	500	29,900	3,500	30,600	4,800	300	(20,000)	4,300	386,300	0	0	386,300
Schools and Early Years													
Primary Schools									196,800	196,800	0	0	196,800
Personal Education Allowance for LAC										0	0	0	0

Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income form Gov't Grants £	2018/19 Budget £
	Employees Pay £	Other Expenses £											
UIFSM (free school meals)										0	0	0	0
Governor Training										0	0	0	0
School Officer	93,500									93,500	0	0	93,500
School Improvement Consultancy					39,900	1,500				41,400	0	(35,000)	6,400
Early Years Training			1,000		30,400					31,400	0	0	31,400

Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income form Gov't Grants £	2018/19 Budget £
	Employees Pay £	Other Expenses £											
Schools and Early Years	93,500	0	1,000	0	70,300	1,500	0	0	196,800	363,100	0	(35,000)	328,100
Rutland Adult Learning and Skills Service (RALSS)													
Community Learning	227,700		49,000		23,100	11,000		20,900		331,700	(60,000)	(263,900)	7,800
Post Oct 2014 Rutland Adult Skills Budget						160,000				160,000	(1,000)	(196,000)	(37,000)
Rutland Adult Learning and Skills Service (RALSS)	227,700	0	49,000	0	23,100	171,000	0	20,900	0	491,700	(61,000)	(459,900)	(29,200)
	8,365,200	25,500	136,400	84,400	1,005,800	11,666,200	1,186,100	(125,100)	226,700	22,571,200	(2,426,300)	(2,065,700)	18,079,200

Appendix 5.1: Places Directorate Budget 2019/20

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
Directorate Management Costs							
Operational Director - Places Asset Management	225,100	0	(102,500)	4,900	0	127,500	Original Places restructure budget removed pending arrival of new Deputy and further review of requirements.
Operational Director - Places Operations	103,500	0	0	2,900	0	106,400	
Total Directorate Management Costs	328,600	0	(102,500)	7,800	0	233,900	
Development Control							
Building & Development Control Support	169,000	0	0	9,100	(100)	178,000	
Development Control	(15,100)	0	0	17,000	0	1,900	
Land Charges	13,400	0	0	(3,800)	100	9,700	
Total Development Control	167,300	0	0	22,300	0	189,600	
Total Drainage & Structures							
Drainage and Jetting	158,800	0	(24,300)	3,200	0	137,700	Savings down to remodeling of highways operations and methods of funding.
Bridges and Culverts	20,900	0	0	400	0	21,300	
Structural Services - Bridges	15,200	0	0	300	0	15,500	
Total Drainage & Structures	194,900	0	(24,300)	3,900	0	174,500	
Emergency Planning							
Emergency Planning	30,300	0	0	600	0	30,900	
Total Emergency Planning	30,300	0	0	600	0	30,900	
Environmental Maintenance							
Environmental Maintenance	189,500	0	0	3,800	0	193,300	
Environmental Services	198,600	0	(1,100)	7,000	38,400	242,900	
Street Cleaning	598,000	0	0	12,000	0	610,000	
Cemeteries	(1,700)	0	(2,000)	300	0	(3,400)	Savings due to bringing in fees and charges in line with other authorities, working towards the service being self funding. Cemetery staffing costs currently in Environmental Services.

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
Closed Churchyards	27,500			600		28,100	
Amenity Grass (Urban Grass & Public Open Spaces)	76,300			1,600		77,900	
Total Environmental Maintenance	1,088,200	0	(3,100)	25,300	38,400	1,148,800	
Forestry Maintenance							
Forestry Maintenance	119,300		(20,300)	2,400		101,400	Savings down to remodeling of highways operations and methods of funding.
Total Forestry Maintenance	119,300	0	(20,300)	2,400	0	101,400	
Highways Capital Charges							
Highways Capital Charges	1,613,500					1,613,500	
Total Highways Capital Charges	1,613,500	0	0	0	0	1,613,500	
Highways Management							
Highways Management	131,200	0	(3,000)	8,900	38,400	175,500	Savings in respect of new fees for A Boards
Highways S38 Income	(35,800)	0	0	0	0	(35,800)	
Total Highways Management	95,400	0	(3,000)	8,900	38,400	139,700	
Commissioned Transport							
Looked After Children Transport	60,500	0	0	1,200	0	61,700	
Home to School Transport	558,700	0	0	12,000	0	570,700	
Post 16 Transport	116,700	0	0	2,300	0	119,000	
Adult Social Services Transport	49,800	0	0	1,000	0	50,800	
Transport Fleet	369,700	0	(20,000)	23,000	14,700	387,400	Budget savings made following purchase of new mini buses rather than hiring fleet.
SEN Transport	417,800	0	0	8,100	(14,700)	411,200	
Total Commissioned Transport	1,573,200	0	(20,000)	47,600	0	1,600,800	
Lighting & Safety Barriers and Traffic Signals							
Street Lighting	98,200		(9,100)	12,200		101,300	Contract inflation mitigated by reduced maintenance requirements.

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
Barriers	15,900			300		16,200	
Traffic Signal Maintenance	25,300			500		25,800	
Total Lighting & Safety Barriers and Traffic Signals	139,400	0	(9,100)	13,000	0	143,300	
Parking							
Parking	(333,700)		0	8,200		(325,500)	
Total Parking	(333,700)	0	0	8,200	0	(325,500)	
Pool Cars and Car Hire							
Pool Cars and Car Hire	101,400			2,400		103,800	
Total Pool Cars & Car Hire	101,400	0	0	2,400	0	103,800	
Public Protection							
Env & Trading Standards	433,700			8,700		442,400	
Environmental Protection Act	(3,100)			(100)		(3,200)	
Dog Warden & Pest Control Services	27,900			500		28,400	
Licenses	(62,500)			(1,300)		(63,800)	
Total Public Protection	396,000	0	0	7,800	0	403,800	
Public Rights of Way							
Public Rights of Way	93,500			1,800		95,300	
Total Public Rights of Way	93,500	0	0	1,800	0	95,300	
Public Transport							
Public Transport	398,100	75,000		9,500		482,600	Members agreed an uplift in the 2018/19 budget to meet the extra cost of the RF1 bus service (Report 89/2018).
Concessionary Travel	333,000			6,600		339,600	
Community Vehicle	20,000			400		20,400	
Total Public Transport	751,100	75,000	0	16,500	0	842,600	
Road Maintenance							
Safety	102,300		(14,000)	2,400		90,700	The savings in Road Maintenance are down to remodeling operations and a move towards more planned capital maintenance rather than reactive repairs. This has been facilitated by additional
Carriageway Patching	180,200		(183,800)	3,600		0	
Footway Patching	41,000		(41,800)	800		0	

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
Minor Repairs	101,500		(15,500)	2,000		88,000	highways capital funding during 2018/19 for pot holes £110k, Highways Block Incentive Element £226k and more recently £845k for maintenance works.
Fixed Contract Costs	216,200			4,300		220,500	
Scanner Survey	23,000		(23,500)	500		0	
Total Road Maintenance	664,200	0	(278,600)	13,600	0	399,200	
Transport Management							
Transport Strategy	214,400			7,300	(63,600)	158,100	
Transport Management	151,000			4,200		155,200	
Bikeability	0	13,200		0	(13,200)	0	Costs of delivering bikeability grant scheme which is offset by grant income transferred from Transport Strategy
Safety Partnership Arrangement	11,400		(5,000)	200		6,600	Saving due to reduction in demand for driver refresher training.
Total Transport Management	376,800	13,200	(5,000)	11,700	(76,800)	319,900	
Waste Management							
Refuse Collection	819,500	20,000		16,600		856,100	Proposed charges to developers for black and grey bins, £20k budget removed as not progressed.
Waste Management	1,387,000	185,000	(68,000)	31,400		1,535,400	Pressures from increases in waste tonnages to be mitigated by savings through waste prevention, education and awareness activities.
Green Waste Collections	(9,900)		(75,000)	300		(84,600)	Anticipated increase in green waste take up. This surplus contributes towards overhead costs shown elsewhere.
Total Waste Management	2,196,600	205,000	(143,000)	48,300	0	2,306,900	
Winter Maintenance							
Winter Maintenance	272,900		(15,000)	5,500		263,400	Savings down to remodeling of highways operations and the existence of a winter reserve in the event of severe winter weather.
Total Winter Maintenance	272,900	0	(15,000)	5,500	0	263,400	
Planning Policy							
Planning Policy	326,100		(15,000)	13,600	1,300	326,000	Salary savings in respect of a posts funded from grant coming to an end.

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
Planning Delivery Grant	0	160,000				160,000	Estimated funding required for the delivery of the Local Plan in respect of the Planning Inspectorate examinations.
Neighbourhood Planning	0			1,300	(1,300)	0	
Total Planning Policy	326,100	160,000	(15,000)	14,900	0	486,000	
Tourism							
Tourism (Anglian Water)	22,800		(8,000)	700		15,500	Saving is the removal of one off S106 funding for Discover Tourism Website work.
Total Tourism	22,800	0	(8,000)	700	0	15,500	
Health & Safety							
Health & Safety	38,400			800		39,200	
Total Health & Safety	38,400	0	0	800	0	39,200	
Property Services							
Public Conveniences	18,100			300		18,400	
Admin Buildings	458,800		0	22,400		481,200	
Central Maintenance	195,600			3,900		199,500	
Barleythorpe Campus	0		(3,000)			(3,000)	Rental of Football Pitches
Property Services	311,200		(2,700)	24,200		332,700	Savings represent increase in management charge income and inflation includes post regrades
Central Furniture and Equipment	5,900			100		6,000	
Oakham Bus Station	23,600			500		24,100	
Total Property Services	1,013,200	0	(5,700)	51,400	0	1,058,900	
Building Control							
Building Control	(49,100)			(1,000)		(50,100)	
Total Building Control	(49,100)	0	0	(1,000)	0	(50,100)	
Commercial & Industrial Properties							
Oakham Enterprise Park	(194,900)			2,600		(192,300)	Savings represent additional income expected following review of the 10 year business plan with increased take up of Business Units.
Kings Centre	20,700		(24,700)	2,500		(1,500)	
Pit Lane	(39,500)			200		(39,300)	
Ashwell Road Business Units	14,400			700		15,100	
No 7 Church Passage	(5,000)					(5,000)	

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
Residential Garages	(20,000)					(20,000)	
Commercial & Industrial Properties	(224,300)	0	(24,700)	6,000	0	(243,000)	
Total Economic Development							
Digital Rutland	48,300			1,100		49,400	
Economic Development	111,900			3,000		114,900	
Total Economic Development	160,200	0	0	4,100	0	164,300	
Culture & Registration Services							
Registration Service	(24,800)		(2,000)	3,400		(23,400)	Increase fee income
Coroner	39,300			800		40,100	
Arts Development	10,200			200		10,400	
Culture and Leisure	77,700			2,100		79,800	
Total Culture & Registration Services	102,400	0	(2,000)	6,500	0	106,900	
Libraries							
Libraries	412,600		(8,500)	11,500	5,500	421,100	Savings in respect of Books £5k, Energy/Utility costs £3k
Mobile Library	34,300			1,100		35,400	
Prison Library Service - Stocken	(1,800)			400		(1,400)	
Total Libraries	445,100	0	(8,500)	13,000	5,500	455,100	
Museums Service							
Museums Service	276,100			12,000		288,100	
Oakham Castle	54,500			300		54,800	
Records Office	53,100			1,100		54,200	
Museum Trading Account	(4,300)			(100)		(4,400)	
Total Museum Services	379,400	0	0	13,300	0	392,700	
Sports & Leisure Services							
Recreation and Leisure	6,600		(2,000)	7,500		12,100	Reduction in professional fees
Local Sports Alliance	0					0	
Active Rutland Hub	10,100	19,000		400		29,500	
School Sports/Games	2,600		(8,500)	5,900		0	Increase in Contributions from Schools
Total Sports & Leisure Services	19,300	19,000	(10,500)	13,800	0	41,600	

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
Total Places	12,102,400	472,200	(698,300)	371,100	5,500	12,252,900	

Appendix 5.2: Places Directorate Budget 2019/20

Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income form Gov't Grants £	2018/19 Budget £
	Employees Pay £	Other Expenses £											
Directorate Management Costs													
Director - Places (Development and Economy)	126,600	0	0	700	200	0	0	0	0	127,500	0	0	127,500
Director - Places (Environment, Planning & Transport)	106,100	0	0	200	100	0	0	0	0	106,400	0	0	106,400
Directorate Management Costs	232,700	0	0	900	300	0	0	0	0	233,900	0	0	233,900
Development Control													
Building & Development Control Support	176,700	0	0	0	1,300	0	0	0	0	178,000	0	0	178,000
Development Control	336,000	1,500	0	400	33,500	38,900	0	0	0	410,300	(408,400)	0	1,900
Land Charges	76,900	0	0	0	1,400	0	0	0	0	78,300	(68,600)	0	9,700
Development Control	589,600	1,500	0	400	36,200	38,900	0	0	0	666,600	(477,000)	0	189,600
Drainage & Structures													
Drainage and Jetting	0	0	0	0	0	137,700	0	0	0	137,700	0	0	137,700
Bridges and Culverts	0	0	0	0	0	21,300	0	0	0	21,300	0	0	21,300
Structural Services - Bridges	0	0	0	0	15,500	0	0	0	0	15,500	0	0	15,500
Drainage & Structures	0	0	0	0	15,500	159,000	0	0	0	174,500	0	0	174,500
Emergency Planning													
Emergency Planning	0	0	0	0	0	30,900	0	0	0	30,900	0	0	30,900
Emergency Planning	0	0	0	0	0	30,900	0	0	0	30,900	0	0	30,900
Environmental Maintenance													
Environmental Maintenance	0	0	193,300	0	0	0	0	0	0	193,300	0	0	193,300
Environmental Services	240,800	0	0	1,800	300	0	0	0	0	242,900	0	0	242,900
Street Cleaning	0	0	0	0	3,200	606,800	0	0	0	610,000	0	0	610,000
Cemeteries	0	0	10,600	0	0	6,300	0	0	0	16,900	(20,300)	0	(3,400)
Closed Churchyards	0	0	28,100	0	0	0	0	0	0	28,100	0	0	28,100
Amenity Grass (Urban Grass & Public Open Spaces)	0	0	72,900	0	5,000	0	0	0	0	77,900	0	0	77,900
Environmental Maintenance	240,800	0	304,900	1,800	8,500	613,100	0	0	0	1,169,100	(20,300)	0	1,148,800
Forestry Maintenance													
Forestry Maintenance	0	0	0	0	0	103,400	0	0	0	103,400	(2,000)	0	101,400
Forestry Maintenance	0	0	0	0	0	103,400	0	0	0	103,400	(2,000)	0	101,400
Highways Capital Charges													
Highways Capital Charges	0	0	0	0	0	0	0	0	1,613,500	1,613,500	0	0	1,613,500
Highways Capital Charges	0	0	0	0	0	0	0	0	1,613,500	1,613,500	0	0	1,613,500
Highways Management													
Highways Management	412,900	0	0	3,900	24,500	0	0	(113,800)	0	327,500	(152,000)	0	175,500
Highways S38 Income	0	0	0	0	0	0	0	0	0	0	(35,800)	0	(35,800)
Highways Management	412,900	0	0	3,900	24,500	0	0	(113,800)	0	327,500	(187,800)	0	139,700
Commissioned Transport													
Looked After Children Transport	0	0	0	61,700	0	0	0	0	0	61,700	0	0	61,700
Home to School Transport	0	0	0	639,000	0	0	0	0	0	639,000	(68,300)	0	570,700
Post 16 Transport	0	0	0	164,700	0	0	0	0	0	164,700	(45,700)	0	119,000
Adult Social Services Transport	0	0	0	50,800	0	0	0	0	0	50,800	0	0	50,800
Transport Fleet	290,000	0	17,100	79,400	900	0	0	0	0	387,400	0	0	387,400
SEN Transport	0	0	0	411,200	0	0	0	0	0	411,200	0	0	411,200

Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income form Gov't Grants £	2018/19 Budget £
	Employees Pay £	Other Expenses £											
Commissioned Transport	290,000	0	17,100	1,406,800	900	0	0	0	0	1,714,800	(114,000)	0	1,600,800
Lighting & Safety Barriers and Traffic Signals													
Street Lighting	0	0	80,000	0	0	51,300	0	0	0	131,300	(30,000)	0	101,300
Barriers	0	0	0	0	0	16,200	0	0	0	16,200	0	0	16,200
Traffic Signal Maintenance	0	0	0	0	25,800	0	0	0	0	25,800	0	0	25,800
Lighting & Safety Barriers and Traffic Signals	0	0	80,000	0	25,800	67,500	0	0	0	173,300	(30,000)	0	143,300
Parking													
Parking	170,000	0	60,400	200	22,200	31,200	0	0	6,300	290,300	(615,800)	0	(325,500)
Parking	170,000	0	60,400	200	22,200	31,200	0	0	6,300	290,300	(615,800)	0	(325,500)
Pool Cars & Car Hire													
Pool Cars and Car Hire	0	0	0	103,400	400	0	0	0	0	103,800	0	0	103,800
Pool Cars & Car Hire	0	0	0	103,400	400	0	0	0	0	103,800	0	0	103,800
Public Protection													
Env & Trading Standards	0	0	0	0	0	442,400	0	0	0	442,400	0	0	442,400
Environmental Protection Act	0	0	0	0	0	0	0	0	0	0	(3,200)	0	(3,200)
Dog Warden & Pest Control Services	0	0	0	0	28,400	0	0	0	0	28,400	0	0	28,400
Licenses	0	0	0	0	900	0	0	0	0	900	(64,700)	0	(63,800)
Public Protection	0	0	0	0	29,300	442,400	0	0	0	471,700	(67,900)	0	403,800
Public Rights of Way													
Public Rights of Way	0	0	0	800	8,400	86,800	0	0	1,300	97,300	(2,000)	0	95,300
Public Rights of Way	0	0	0	800	8,400	86,800	0	0	1,300	97,300	(2,000)	0	95,300
Public Transport													
Public Transport	0	0	0	0	8,800	473,800	0	0	0	482,600	0	0	482,600
Concessionary Travel	0	0	0	0	1,900	0	337,700	0	0	339,600	0	0	339,600
Community Vehicle	0	0	0	0	20,400	0	0	0	0	20,400	0	0	20,400
Public Transport	0	0	0	0	31,100	473,800	337,700	0	0	842,600	0	0	842,600
Road Maintenance													
Safety	0	0	11,600	0	0	79,100	0	0	0	90,700	0	0	90,700
Carriageway Patching	0	0	0	0	0	0	0	0	0	0	0	0	0
Footway Patching	0	0	0	0	0	0	0	0	0	0	0	0	0
Minor Repairs	0	0	0	0	0	88,000	0	0	0	88,000	0	0	88,000
Fixed Contract Costs	0	0	0	0	0	220,500	0	0	0	220,500	0	0	220,500
Scanner Survey	0	0	0	0	0	0	0	0	0	0	0	0	0
Road Maintenance	0	0	11,600	0	0	387,600	0	0	0	399,200	0	0	399,200
Transport Management													
Transport Strategy	173,200	0	0	800	6,200	0	0	(22,100)	0	158,100	0	0	158,100
Transport Management	152,700	0	0	500	2,000	0	0	0	0	155,200	0	0	155,200
Bikeability	13,500	0	0	0	0	0	0	0	0	13,500	0	(13,500)	0
Local Transport Plan	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Transport Fund	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Analysis & Data Collection	0	0	0	0	0	0	0	0	0	0	0	0	0
Safety Partnership Arrangement	0	0	0	0	0	6,600	0	0	0	6,600	0	0	6,600
Transport Management	339,400	0	0	1,300	8,200	6,600	0	(22,100)	0	333,400	0	(13,500)	319,900
Waste Management													
Refuse Collection	0	0	0	0	0	902,000	0	0	0	902,000	(45,900)	0	856,100
Waste Management	0	0	33,500	0	20,000	1,534,600	0	0	0	1,588,100	(52,700)	0	1,535,400
Green Waste Collections	43,200	0	0	0	44,000	223,200	0	0	0	310,400	(395,000)	0	(84,600)

Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income form Gov't Grants £	2018/19 Budget £
	Employees Pay £	Other Expenses £											
Waste Management	43,200	0	33,500	0	64,000	2,659,800	0	0	0	2,800,500	(493,600)	0	2,306,900
Winter Maintenance													
Winter Maintenance	0	0	0	0	0	263,400	0	0	0	263,400	0	0	263,400
Winter Maintenance	0	0	0	0	0	263,400	0	0	0	263,400	0	0	263,400
Planning Policy													
Planning Policy	318,700	300	0	1,200	24,300	26,300	0	(16,000)	0	354,800	(28,800)	0	326,000
Planning Delivery Grant	0	0	0	0	160,000	0	0	0	0	160,000	0	0	160,000
Neighbourhood Planning	0	1,000	200	100	9,700	0	0	9,000	0	20,000	(20,000)	0	0
Planning Policy	318,700	1,300	200	1,300	194,000	26,300	0	(7,000)	0	534,800	(48,800)	0	486,000
Tourism													
Tourism (Anglian Water)	13,000				13,300					26,300	(10,800)	0	15,500
Tourism	13,000	0	0	0	13,300	0	0	0	0	26,300	(10,800)	0	15,500
Health & Safety													
Health & Safety	0				39,200					39,200	0	0	39,200
Health & Safety	0	0	0	0	39,200	0	0	0	0	39,200	0	0	39,200
Property Services													
Public Conveniences	0		14,000						4,400	18,400			18,400
Admin Buildings	135,100		278,800	300	15,100				62,500	491,800	(10,600)		481,200
Central Maintenance	0		199,500							199,500			199,500
Barleythorpe Campus	0									0	(3,000)		(3,000)
Property Services	422,200			1,200	900			(70,600)		353,700	(21,000)		332,700
Central Furniture and Equipment	0				6,000					6,000			6,000
Oakham Bus Station	0		19,300						4,800	24,100			24,100
Property Services	557,300	0	511,600	1,500	22,000	0	0	(70,600)	71,700	1,093,500	(34,600)	0	1,058,900
Building Control													
Building Control	0				149,400					149,400	(199,500)	0	(50,100)
Building Control	0	0	0	0	149,400	0	0	0	0	149,400	(199,500)	0	(50,100)
Commercial & Industrial Properties													
Oakham Enterprise Park	27,000	200	309,000		130,500				23,700	490,400	(682,700)	0	(192,300)
Kings Centre	38,100		84,500		36,400			9,600	35,700	204,300	(205,800)	0	(1,500)
Pit Lane	0		6,600		6,500	2,000			3,600	18,700	(58,000)	0	(39,300)
Ashwell Road Business Units	0		25,500		3,200				10,600	39,300	(24,200)	0	15,100
No 7 Church Passage	0									0	(5,000)	0	(5,000)
Residential Garages	0		5,000							5,000	(25,000)	0	(20,000)
Commercial & Industrial Properties	65,100	200	430,600	0	176,600	2,000	0	9,600	73,600	757,700	(1,000,700)	0	(243,000)
Economic Development													
Digital Rutland	28,200				21,200					49,400	0	0	49,400
Economic Development	90,600			200	11,200				12,900	114,900	0	0	114,900
Economic Development	118,800	0	0	200	32,400	0	0	0	12,900	164,300	0	0	164,300
Culture & Registration Services													
Registration Service	140,300			1,500	500					142,300	(165,700)	0	(23,400)
Coroner	0					40,100				40,100			40,100
Arts Development	0				7,300	3,100				10,400		0	10,400
Culture and Leisure	79,400			200	200					79,800	0	0	79,800
Culture & Registration Services	219,700	0	0	1,700	8,000	43,200	0	0	0	272,600	(165,700)	0	106,900
Libraries													
Libraries	260,600	300	60,500	5,000	85,500	4,600		(12,000)	41,500	446,000	(24,900)	0	421,100
Mobile Library	25,500			9,400	500					35,400		0	35,400

Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income from Gov't Grants £	2018/19 Budget £
	Employees Pay £	Other Expenses £											
Prison Library Service - Stocken	62,300	100		500	19,200			7,000		89,100		(90,500)	(1,400)
Libraries	348,400	400	60,500	14,900	105,200	4,600	0	(5,000)	41,500	570,500	(24,900)	(90,500)	455,100
Museum Services													
Museums Service	185,500		56,200	1,300	11,600			(36,300)	74,200	292,500	(4,400)	0	288,100
Oakham Castle	0		27,900		2,100			36,300	20,100	86,400	(31,600)	0	54,800
Records Office	0					54,200				54,200		0	54,200
Museum Trading Account	0				6,200					6,200	(10,600)	0	(4,400)
Museum Services	185,500	0	84,100	1,300	19,900	54,200	0	0	94,300	439,300	(46,600)	0	392,700
Sports & Leisure Services													
Recreation and Leisure	86,400	100		2,000	13,200	18,200		(108,000)	10,200	22,100		(10,000)	12,100
Active Rutland Hub	0		50,500		2,300			6,400	15,600	74,800	(45,300)	0	29,500
School Sports/Games	51,700			500				100		52,300	(23,600)	(28,700)	0
Sports & Leisure Services	138,100	100	50,500	2,500	15,500	18,200	0	(101,500)	25,800	149,200	(68,900)	(38,700)	41,600
	4,283,200	3,500	1,645,000	1,542,900	1,050,800	5,512,900	337,700	(310,400)	1,940,900	16,006,500	(3,610,900)	(142,700)	12,252,900

Appendix 6.1: Resources Directorate Budget 2019/20

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
Chief Executives Office							
Chief Executive	236,700		(40,000)	5,900		202,600	Savings from reduction in HR policies (e.g. acting up, honoraria expenditure). Teams will now be asked to fund changes seperately.
Rutland One Public Estate (ROPE)	0					0	
Total Chief Executives Office	236,700	0	(40,000)	5,900	0	202,600	
Directorate Management Costs							
Assistant Director of Finance	105,800			4,000	(109,800)	0	
Corporate Projects	71,800			1,700		73,500	
Director of Resources	121,000			(1,500)	109,800	229,300	
Total Directorate Management Costs	298,600	0	0	4,200	0	302,800	
Communications							
Communications	148,970	11,900		2,830		163,700	Creation of Head of Communications post, partially offset with reduction in professional fees
Total Communications	148,970	11,900	0	2,830	0	163,700	
Total Corporate Costs							
Welland Procurement	34,100			700		34,800	
Corporate Subscriptions	34,000		(4,000)	700		30,700	Saving achieved by subscribing to NLGN and LEP subscription removed.
External Levies	93,400		(10,000)	1,900		85,300	Reduction in payments to Apprenticship Levy as vacancies reduce overall pay bill.
Total Corporate Costs	161,500	0	(14,000)	3,300	0	150,800	
Pensions							

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
Pension Costs	160,000		(10,000)			150,000	Reduced expenditure in line with prior years spend
Pensions	60,000					60,000	
Total Pensions	220,000	0	(10,000)	0	0	210,000	
Audit Services							
External Audit & Inspection	78,000		(15,000)	1,600		64,600	Reprocurement of external audit contract has led to reduced rates
Internal Audit RCC Share	90,800		(3,000)	1,800		89,600	Reduced expenditure following renegotiated schedule of work
Total Audit Services	168,800	0	(18,000)	3,400	0	154,200	
Corporate Financial Expenses							
Corporate Insurance	249,900			6,900		256,800	
Finance	593,400			25,900	(1,000)	618,300	
Corporate Financial Expenses	61,900	9,000	(5,500)	1,400	1,000	67,800	Increased banking costs compared to 18/19 (18/19 Council enjoyed one year of free banking) offset with savings achieved through ceasing cheque printing and reducing range of subscriptions
Total Corporate Financial Expenses	905,200	9,000	(5,500)	34,200	0	942,900	
Information Technology							
Head of IT and Customer Services	79,300			4,100		83,400	
Information Technology Dept	290,300			9,000		299,300	
IT Operational Support	927,200		(10,000)	15,600		932,800	Saving achieved through replacement of FLARE IY system with Salesforce.
Mobile Phones	28,500			2,300		30,800	
Telecommunications	53,100			1,100		54,200	
Total Information Technology	1,378,400	0	(10,000)	32,100	0	1,400,500	
Business Support							
Business Support Services	742,200			40,800		783,000	

Cost Centre Description	2018/19 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2019/20 Budget £	Comments
Reprographics & Post	150,200			3,000		153,200	
Stationery	8,400			200		8,600	
Total Business Support Services	900,800	0	0	44,000	0	944,800	
Members Services							
Members Services	204,700	3,800		4,000		212,500	Cost of allowances for 1 additional Councillor following boundary review
Civic Expenses	6,100			100		6,200	
Total Members Services	210,800	3,800	0	4,100	0	218,700	
Customer Services Team							
Customer Services Team	221,800			8,200		230,000	
Blue Badge Scheme	19,100		(1,400)	1,800		19,500	Anticipated increase in income based on previous years demand
Information Administration	65,330			(4,230)		61,100	
Total Customer Services Team	306,230	0	(1,400)	5,770	0	310,600	
Elections							
Elections - Administration	90,400			15,200		105,600	
Elections - Local	0	73,700	(29,000)	800		45,500	One off budget for all-out local elections, plus introduction of recharge to Parishes
Elections - European	0					0	
Total Elections	90,400	73,700	(29,000)	16,000	0	151,100	
Legal & Governance							
Head of Corporate Governance	79,300		(82,300)	3,000		0	Disestablishment of Head of Corporate Governance post
Governance	140,400	2,000		13,500		155,900	Pressure relates to Oakham Town Centre Task & Finish Group Board
Standards of Conduct	6,000			100		6,100	
Legal Services	253,200			5,100	10,000	268,300	
Total Legal & Governance	478,900	2,000	(82,300)	21,700	10,000	430,300	
Human Resources							
Human Resources	329,000			12,000	2,520	343,520	

Cost Centre Description	2018/19 Restated Budget	Pressures	Savings	Pay and Inflation	Transfers	2019/20 Budget	Comments
	£	£	£	£	£	£	
Training, Confs & Seminars	134,900		(15,000)	2,700	(2,520)	120,080	Savings expected by accessing funds via Apprenticeship Levy
Total Human Resources	463,900	0	(15,000)	14,700	0	463,600	
Revenues and Benefits							
Revenues	242,100			17,200	7,900	267,200	
AllPay	12,800		(5,800)	300		7,300	Saving expected following reduced use of the service
Counter Fraud Section	8,300		(3,500)	200		5,000	Contract saving related to single persons discount review
Benefit Processing	16,400		(25,000)	5,300	(7,900)	(11,200)	Saving achieved through service review
Housing Benefit Payments	41,300					41,300	
Community Care Finance	91,900			3,400		95,300	
Total Revenues and Benefits	412,800	0	(34,300)	26,400	0	404,900	
Financial Support							
Financial Crisis Support	25,000		(5,000)			20,000	Reduced costs due to reduction in service demand
Discretionary Hardship Fund	25,000		(5,000)			20,000	Reduced costs due to reduction in service demand
Total Financial Support	50,000	0	(10,000)	0	0	40,000	
Total Resources	6,432,000	100,400	(269,500)	218,600	10,000	6,491,500	

Appendix 6.2: Resources Directorate Budget 2019-20

Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income from Gov't Grants £	2018-19 Budget £
	Employees Pay £	Other Expenses £											
Chief Executives Office													
Chief Executive	180,500	700		1,500	17,900	2,000				202,600	0	0	202,600
Rutland One Public Estate (ROPE)													
Chief Executives Office	180,500	700	0	1,500	17,900	2,000	0	0	0	202,600	0	0	202,600
Directorate Management Costs													
Assistant Director of Finance										0	0	0	0
Corporate Projects	73,500									73,500	0	0	73,500
Director of Resources	226,700			700	1,900					229,300	0	0	229,300
Directorate Management Costs	300,200	0	0	700	1,900	0	0	0	0	302,800	0	0	302,800
Communications													
Communications	140,000					23,700				163,700			163,700
Communications	140,000	0	0	0	0	23,700	0	0	0	163,700	0	0	163,700
Corporate Costs													
Welland Procurement						34,800				34,800	0	0	34,800
Corporate Subscriptions					30,700					30,700	0	0	30,700
External Levies						85,300				85,300	0	0	85,300
Corporate Costs	0	0	0	0	30,700	120,100	0	0	0	150,800	0	0	150,800
Pensions													
Pension Costs		150,000								150,000	0	0	150,000
Pensions		60,000								60,000	0	0	60,000
Pensions	0	210,000	0	0	0	0	0	0	0	210,000	0	0	210,000
Audit Services													
External Audit & Inspection					64,600					64,600	0	0	64,600
Internal Audit RCC Share					89,600					89,600	0	0	89,600
Audit Services	0	0	0	0	154,200	0	0	0	0	154,200	0	0	154,200
Accountancy & Finance													
Corporate Insurance		268,700			10,700					279,400	(22,600)	0	256,800
Finance	593,800	300		1,600	31,600			(9,000)		618,300	0	0	618,300
Corporate Financial Expenses					67,800					67,800	0	0	67,800
Accountancy & Finance	593,800	269,000	0	1,600	110,100	0	0	(9,000)	0	965,500	(22,600)	0	942,900
Information Technology													
Head of IT and Customer Services	82,800			500	100					83,400	0	0	83,400
Information Technology Dept	293,500	4,600		600	600					299,300	0	0	299,300
IT Operational Support					790,000				142,800	932,800	0	0	932,800
Mobile Phones					30,800					30,800	0	0	30,800
Telecommunications					54,200					54,200	0	0	54,200
Information Technology	376,300	4,600	0	1,100	875,700	0	0	0	142,800	1,400,500	0	0	1,400,500
Business Support Services													
Business Support Services	784,100	600		400	900					786,000		(3,000)	783,000
Reprographics & Post					153,200					153,200			153,200
Stationery					8,600					8,600	0	0	8,600
Business Support Services	784,100	600	0	400	162,700	0	0	0	0	947,800	0	(3,000)	944,800
Members Services													
Members Services	5,100	5,200		500	201,700					212,500	0	0	212,500
Civic Expenses					6,200					6,200	0	0	6,200

Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income from Gov't Grants	2018-19 Budget	
	Employees Pay	Other Expenses												
	£	£	£	£	£	£	£	£	£	£	£	£	£	
Members Services	5,100	5,200	0	500	207,900	0	0	0	0	218,700	0	0	218,700	
Customer Services Team														
Customer Services Team	228,200	300			500	1,000				230,000	0	0	230,000	
Blue Badge Scheme	26,500									26,500	(7,000)		19,500	
Information Administration	48,500				12,600					61,100	0	0	61,100	
Customer Services Team	303,200	300	0	0	13,100	1,000	0	0	0	317,600	(7,000)	0	310,600	
Elections														
Elections - Administration	88,400	10,000			7,200					105,600	0	0	105,600	
Elections - Local					74,500					74,500	(29,000)		45,500	
Elections	88,400	10,000	0	0	81,700	0	0	0	0	180,100	(29,000)	0	151,100	
Legal & Governance														
Governance	155,900									155,900	0	0	155,900	
Standards of Conduct					6,100					6,100	0	0	6,100	
Legal Services	68,100				53,400	155,300		10,000		286,800	(18,500)	0	268,300	
Legal & Governance	224,000	0	0	0	59,500	155,300	0	10,000	0	448,800	(18,500)	0	430,300	
Human Resources														
Human Resources	291,800	120		100	57,700			(3,700)		346,020	(2,500)	0	343,520	
Training, Confs & Seminars		8,080			112,000					120,080		0	120,080	
Human Resources	291,800	8,200	0	100	169,700	0	0	(3,700)	0	466,100	(2,500)	0	463,600	
Revenues and Benefits														
Revenues	327,000			600	32,000			7,000		366,600	(46,400)	(53,000)	267,200	
AllPay					7,300					7,300			7,300	
Counter Fraud Section					7,100					7,100	(2,100)		5,000	
Benefit Processing	82,600			500	200					83,300		(94,500)	(11,200)	
Housing Benefit Payments							5,238,200			5,238,200		(5,196,900)	41,300	
Community Care Finance	98,200			100	1,300					99,600	(4,300)		95,300	
Revenues and Benefits	507,800	0	0	1,200	47,900	0	5,238,200	7,000	0	5,802,100	(52,800)	(5,344,400)	404,900	
Financial Support														
Financial Crisis Support					20,000					20,000	0	0	20,000	
Discretionary Hardship Fund							20,000			20,000	0	0	20,000	
Financial Support	0	0	0	0	20,000	0	20,000	0	0	40,000	0	0	40,000	
	3,795,200	508,600	0	7,100	1,953,000	302,100	5,258,200	4,300	142,800	11,971,300	0	(132,400)	(5,347,400)	6,491,500